Submit original with signatures + 1 copy + electronic copy to UAF Governance.

See <a href="http://www.uaf.edu/uafgov/faculty/cd">http://www.uaf.edu/uafgov/faculty/cd</a> for a complete description of the rules governing curriculum & course changes.

TRIAL COURSE OR NEW COURSE PROPOSAL									
UBMITTED BY:									
Department	Civil and En	vironmenta	College/School		ol	CEM			
Prepared by	Robert Perk	ins			Phone		474 7694		
Email Contact	raperkins@a	alaska.edu	aska.edu 1				Robert Perkins		
1. ACTION D	ESIRED (CHECK ONE	Tri	Trial Course			New (	New Course X		
2. COURSE I	DENTIFICATION	J: Dept	C	E	Course #	F657B	No. o Credi		1
Justify upper/lower division status & contact minutes and content. They are roughly one-third of a regular three-credit graduate course.  Course is intended for professional students who are college graduates. Credits are based on contact minutes and content. They are roughly one-third of a regular three-credit graduate course.									
3. PROPOSED	COURSE TITLE	Managing Change Productively							
4. To be CROYES/NO	No th departmen		yes, Dept:	avolved.		Course # Add lines at end of form for such			
signatures.)									
5. To be STA	ACKED?	No If yes, Dept. Course #							
6. FREQUENCY	OF OFFERING		emand warra		/ D				
	Fall, Spring, Summer (Every, or Even-numbered Years, or Odd- numbered Years) — or As Demand Warrants								
7. SEMESTER approved)	7. SEMESTER & YEAR OF FIRST OFFERING (if As demand warrants approved)								
8. COURSE FORMAT:  NOTE: Course hours may not be compressed into fewer than three days per credit. Any course compressed into fewer than six weeks must be approved by the college or school's curriculum council. Furthermore, any core course compressed to less than six weeks must be approved by the core review committee.								.m	
COURSE FOR		1	2	X 3		4	5	<mark>6 weeks</mark> full sem	
OTHER FORM (specify)	AT	Two 2 hour and 15 minute lectures per week for three weeks delivered face-to-face or via video conferencing.							
Mode of delivery (specify lecture, field trips, labs, etc)  Lectures									
9. CONTACT HOURS PER WEEK: 4.5 LECTURE hours/weeks hours /week hours /week									
Note: # of credits are based on contact hours. 800 minutes of lecture=1 credit. 2400 minutes of lab in a science course=1 credit. 1600 minutes in non-science lab=1 credit. 2400-4800 minutes of practicum=1 credit. 2400-8000 minutes of internship=1 credit. This must match with the syllabus. See http://www.uaf.edu/uafgov/faculty/cd/credits.html for more information on number of credits.							nutes 00 h with		
OTHER HOURS type)	(specify	N/A							

10. COMPLETE CATALOG DESCRIPTION including dept., number, title and credits (50 words or less, if possible):

## CE F657B, Managing Change Productively, 1 credit

While dealing with change is a necessary and understandable part of business, people often react with skepticism and uncertainty. This can slow down the pace at which an organization adapts, implements, and gets back to "business as usual." This course will examine why change is resisted. You will learn that the cause can often be linked to the way the change was communicated, how people were involved in the process and how they were guided through the typical stages of a change process. You will study strategies to avoid these typical roadblocks to effective change management.

11.	COURSE CLASSIFICATIONS: (undergraduate courses only. Use approved criteria found on Page 10 & 17 of the manual. If justification is needed, attach on separate sheet.)  H = Humanities  S = Social Sciences  Will this course be used to fulfill a requirement for the baccalaureate core?  IF YES, check which core requirements it could be used to fulfill:  O = Oral Intensive, Format 6  W = Writing Intensive, Format 7  Natural Science, Format 8							
12.	COURSE REPEATABILITY:							
	Is this course repeatable for credit? YES NO NO							
	Justification: Indicate why the course can be repeated (for example, the course follows a different theme each time).							
How many times may the course be repeated for credit?								
	If the course can be repeated with variable credit, what is the maximum number of credit hours that may be earned for this course?							
	GRADING SYSTEM: Specify only one.  LETTER: X PASS/FAIL:							
REST	PREREQUISITES None							
	These will be required before the student is allowed to enroll in the course.							
	RECOMMENDED Admission to the Graduate Certificate in Construction Management program							
C	lasses, etc. that student is strongly encouraged to complete prior to this course.							
	SPECIAL RESTRICTIONS, WDITIONS							
16.	. PROPOSED COURSE FEES \$							
	s a memo been submitted through your dean to the Provost & VCAS for e approval? Yes/No							
17.	PREVIOUS HISTORY  Has the course been offered as special topics or trial course previously?  Yes  Yes							
	If yes, give semester, year, course #, etc.:  January 2010, CE 693							
18.	ESTIMATED IMPACT WHAT IMPACT, IF ANY, WILL THIS HAVE ON BUDGET, FACILITIES/SPACE, FACULTY, ETC.							
	These courses were approved by the Board of Regents for special tuition and are expected to be self-supporting							

#### 19. LIBRARY COLLECTIONS

Have you contacted the library collection development officer (kljensen@alaska.edu, 474-6695) with regard to the adequacy of library/media collections, equipment, and

services available for the proposed course? If so, give date of contact and resolution. If not, explain why not.									
	No	x	Yes		No librar	y involvem	ent		
What programs/departments will be affected by this proposed action? Include information on the Programs/Departments contacted (e.g., email, memo)  The Graduate Certificate in Construction Management and its courses was approved by the CEE faculty and the CEM dean.  21. POSITIVE AND NEGATIVE IMPACTS Please specify positive and negative impacts on other courses, programs and departments resulting from the proposed action.  This course follows the New Degree Program Request which examined the growth in the CEE department. No additional positive or negative impacts from this course are likely.									
The purpose of the department and campus-wide curriculum committees is to scrutinize course change and new course applications to make sure that the quality of UAF education is not lowered as a result of the proposed change. Please address this in your response. This section needs to be self-explanatory. Use as much space as needed to fully justify the proposed course.  This course is part of a UAF CEE outreach to package our graduate classes in a way that is convenient to students and their employers. This outreach was formalized in a New Degree Program Request for a Graduate Certificate in Construction Management which was approved by the UA Board of Regents in September 2009. The courses in this program grew out of a needs assessment by UAF CEE of Alaska engineering employers, including governments, consultants, and contractors, that indicated that courses of about one credit's intensity were best. The classes are being taught by UAF faculty, emeritus faculty, or appropriate adjuncts approved by the CEE faculty and Chair. All classes feature an assessment process: tests, reports, presentations, and/or graded homework.									
APPR	ROVALS	:						_	
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Date

Signature of Provost (if applicable)

Offerings above the level of approved programs must be approved in advance by the Provost.

ALL SIGNATURES MUST BE OBTAINED PRIOR TO SUBMISSION	TO THE GOVERNANCE OFFICE						
	Date						
Signature, Chair, UAF Faculty Senate Curriculum Review Committee							
ADDITIONAL SIGNATURES: (As needed for cross-listing and/or stacking)							
	Date						
Signature, Chair, Program/Department of:							
	Date						
Signature, Chair, College/School Curriculum Council for:							
	Date						
Signature, Dean, College/School							

# A. CE 657B Managing Change Productively 1 credit Spring 2010 Meeting Time/Location:

Meets Tuesday and Thursday in the UAF Center for Distance Education conference room, corner of University and Davis Rd. 3PM to 5:15 PM.

## Prerequisites:

None. Recommended: College degree in engineering or science or any college degree with construction experience

#### Instructor:

Keli Hite McGee, M.A. Professional Communication Office Location: Duckering 245 Office Hours: After class or as arranged (907) 456-6066 hites@mac.com

#### Course textbook:

There is no required textbook. There will be paper handouts and/or electronic references. Students will be required to download computer programs from web.

## Course description:

While dealing with change is a necessary and understandable part of business, people often react with skepticism and uncertainty. This can slow down the pace at which an organization adapts, implements, and gets back to "business as usual." This course will examine why change is resisted. You will learn that the cause can often be linked to the way the change was communicated, how people were involved in the process and how they were guided through the typical stages of a change process. You will study strategies to avoid these typical roadblocks to effective change management.

## Course goals/student learning outcomes:

Participants will be able to identify

- 1. What happens during phases of change
- 2. What leaders can do to begin change
- 3. How best to communicate during change
- 4. How to make it easier for people to change
- 5. How to maintain willingness to change

#### Instructional methods:

This course is taught in two (or three) locations by video conferencing.

#### Course calendar/outline:

#### Class 1, Feb. 16

- •Course Overview
- •Introductions and Expectations
- •Classifying Change

### Class 2, Feb. 18

- •Preparing for Organizational Change
- •Developing an Action Plan in preparation for change

#### Class 3, Feb. 23

- •7 Steps to Change
- •Identify how we can ensure 7 steps are not overlooked or poorly instituted as leaders in the organization.

#### Class 4, Feb. 25

- •Implementing Change
- •How to connect with Human Resources

#### Class 5, Mar. 2

- •Reactions to Change (4 Stages)
- •Reducing Stress and Anxiety

#### Class 6, Mar. 4

- •Make your organization change-ready
- •Review
- •Questions and Evaluation

## Course policies:

Attendance: Attendance at all classes is recommended. Timely submission of assignments is encouraged;

late work may be accepted, if prior arrangement is made.

Changes The instructor with reasonable notice may make changes to this Syllabus and the above

outline.

Cheating Accepting or giving unauthorized help on graded work is cheating. A student caught

cheating will be given an "F" in the course. Discussing with other students "how to do" homework and project assignments is authorized. Copying or plagiarizing other students'

homework or assignments is not authorized

Plagiarism Plagiarism is stealing from the original author. Copying assignments and exams is stealing

from fellow students, as well as misrepresenting (lying) to the instructor.

#### Evaluation:

Grades will be awarded based on the instructor's subjective evaluation of the student's attainment of the course goals. Input to that evaluation will include: Class attendance and participation, 10%, quiz, 20%, assignments 30%, project 40%.

# Support Services:

The instructor is available after class for consultations and by email at any time.

#### Disabilities Services:

The Office of Disability Services implements the Americans with Disabilities Act (ADA), and insures that UAF students have equal access to the campus and course materials. State that you will work with the Office of Disabilities Services (203 WHIT, 474-7043) to provide reasonable accommodation to students with disabilities."