Submit original with signatures + 1 copy + electronic copy to Faculty Senate (Box 7500).

See http://www.uaf.edu/uafgov/faculty-senate/curriculum/course-degree-procedures-/ for a complete description of the rules governing curriculum & course changes.

TRIAL	COURSE	OR	NEW	COURSE	PROPOSAL
	(Attach	COL	oy or	f syllal	bus)

	Homeland Security and Emergency Management		College/School		School of Management				
Prepared Anita Hughes			Phone	Phone		Ext. 4622			
Email Contact	Alhughes2@alas	S2@alaska.edu Faculty Contact		lty Contact	Cameron Carlson, cdcarlson@alaska.edu; ext 6537				
1. ACTION I	DESIRED (CHECK ONE):	Trial	Course		New C	course	XX		
2. COURSE	IDENTIFICATION:	Dept	HSEM	Course #	F440	No. of Credits	3		
division				itration within					
. PROPOSEI	COURSE TITLE:		Advanced F	rinciples of Fire	e service	Administratio	n		
1. To be C	ROSS LISTED? YES/NO	No	If yes Dept		Cours	e #			
	ss-listing require form for addition				deans i	nvolved. A	dd lines at		
. To be SI	ACKED?* YES/NO he two course le	No	If yes Dept		Со	urse #			
taught	at the appropri	ate level?							
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(specify lecture, field trips, labs, etc)					
9. CONTACT HOURS PER WEEK:	7.22	LECTURE nours/weeks	LAB hours /we	Annual Contraction	CTICUM rs /week
Note: # of credits are based on of lab in a science course=1 creminutes of practicum=1 credit. the syllabus. See http://www.uas/guidelines-for-computing-/ for	dit. 1600 2400-8000 .edu/uafgo	minutes in no minutes of int ov/faculty-sena	on-science lab=1 ernship=1 credit ate/curriculum/co	credit. 2400 t. This must	-4800 match with
OTHER HOURS (specify type)					
. COMPLETE CATALOG DESCRIPTION distribution, cross-listing ample of a complete description of the complete descrip	s and/or on: anagement ing eries man	stacking (50	words or less	if possible) : s
HSEM F440 3 credits Offered As Demand The class will build a strong working in the emergency service officers. Topics include control relations, leadership and viculture, and data analysis. Administration (USFA) Fire a Prerequisites: HSEM F301 or COURSE CLASSIFICATIONS: Uncouncil to apply S or H classifications.	Warrants ag base of vices as mmunity r sioning, This coun and Emerge permission dergradua	knowledge for well as appearisk management managing characters aligns we ency Services on of the ins	or upper-divis al to seasoned nt, strategic nge, politics, ith the United Higher Educat tructor. (3+0)	chief fire planning, la organization States Fire ion curricul	bor nal um.
H = Humanities Will this course be used	to fulfi	S = Soci	nent YE		0:
for the baccalaureate co IF YES, check which core O = Oral Intensive, Format 6	requireme	nts it could Writing Inten	be used to ful	lfill: X = Baccalau	reate Core
"snowflake" symbol will					
Is this course repeatable credit?	for	YES	NO XX		
Justification: Indicate be repeated (for example, a different theme each time)	the cour				
How many times may the co	urse be r	epeated for o	credit?		TIMES
If the course can be repe number of credit hours th				m	CREDITS
If the course can be repe		Address of the last of the las			CREDITS

later on constitutes a	cify only one. Note: Changing the grading system for a course a Major Course Change - Format 2 form. SS/FAIL:		
ESTRICTIONS ON ENROLLMENT	(if any)		
4. PREREQUISITES HS	EM F301 or permission of instructor		
	ed before the student is allowed to enroll in the course.		
5. SPECIAL RESTRICTIONS,			
6. PROPOSED COURSE FEES	s		
Has a memo been sub	bmitted through your dean to the Provost for fee approval? Yes/No		
7. PREVIOUS HISTORY			
Has the course been of previously? Yes/No	ffered as special topics or trial course Yes		
If yes, give semester course #, etc.:	, year, Fall 2014, HSEM F493		
This course is primarily ta	will this have on budget, facilities/space, faculty, etc. ught in a hybrid online/in class format so that the small HSEM classroom will have taught the course and will continue to do so.		
474-6695) with regard	e library collection development officer (kljensen@alaska.edu, to the adequacy of library/media collections, equipment, and the proposed course? If so, give date of contact and explain why not.		
No XX Yes	Fire service materials will generally be used. In the event that other library materials will be needed, they will be contacted.		
	EPTS tments will be affected by this proposed action? the Programs/Departments contacted (e.g., email, memo)		
There will be no impact on	other departments. HSEM students are specifically drawn to this course.		
	IMPACTS we and negative impacts on other courses, programs and from the proposed action.		
	cts. This course offers more options for HSEM BEM students to specialize i		

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JUSTIFICATION FOR ACTION REQUESTED

The purpose of the department and campus-wide curriculum committees is to scrutinize course change and new course applications to make sure that the quality of UAF education is not lowered as a result of the proposed change. Please address this in your response. This section needs to be self-explanatory. Use as much space as needed to fully justify the proposed course.

This is a new course designed to provide specific material to those BEM students who are already in the fire service and wishing to advance or to those new students who might be looking for their first career jobs. It provides more choices for BEM students and may expose some to a field they might never have thought about.

	- Date le Nov 2014
rogram/Department of:	HSEM
XiguZE	Date 11/10/2014
Signature, Chair, College/School Curriculum Council for:	\$ School of Managemon
The second	Date 1/10/2014
Signature, Dean, College/School of:	Managnent
Offerings above the level of approved	programs must be approved in advance
the Provost.	
	Date
Signature of Provost (if above level programs)	of approved
LL SIGNATURES MUST BE OBTAINED PRIOR	TO SUBMISSION TO THE GOVERNANCE OFFICE
	Date
Signature, Chair	Date
Faculty Senate Review Committee:	Curriculum ReviewGAAC
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Faculty Senate Review Committee:	Curriculum ReviewGAAC
Faculty Senate Review Committee:	Curriculum ReviewGAAC Core ReviewSADAC
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Faculty Senate Review Committee: DITIONAL SIGNATURES: (As needed for a signature, Chair,	Curriculum ReviewGAAC Core ReviewSADAC cross-listing and/or stacking) Date
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Faculty Senate Review Committee: DITIONAL SIGNATURES: (As needed for of Signature, Chair, Program/Department of: Signature, Chair, College/School	Curriculum ReviewGAAC Core ReviewSADAC cross-listing and/or stacking) Date
Signature, Chair Faculty Senate Review Committee: DITIONAL SIGNATURES: (As needed for of Signature, Chair, Program/Department of: Signature, Chair, College/School Curriculum Council for:	Curriculum ReviewGAAC Core ReviewSADAC cross-listing and/or stacking) Date

Advanced Principles of Fire Service Administration

HSEM F440 3 Credits

Prerequisites: HSEM 301 or permission of instructor

Location: TBD Meeting Time: TBD

Instructor Information

Instructor: Douglas Schrage, MS

Office Hours: TBD

Office Location: Whitaker Building Work Telephone: (907) 474-7681 E-mail: drschrage@alaska.edu

Textbook

Graner, Ron (2007). The Fire Chiefs Tool Box. Fire Engineering Books and Videos.

Jones, Clayton (Editor) (2006). Chief Fire Officer's Desk Reference. Jones and Bartlett Publishers.

Case studies, journal articles, and other publications as assigned.

Course Description

The content will build a strong base of knowledge for upper division students not yet working in the emergency services as well as appeal to seasoned chief fire officers. Topics include community risk management, strategic planning, labor relations, leadership and visioning, managing change, politics, organizational culture, and data analysis. This course aligns with the United States Fire Administration (USFA) Fire and Emergency Services Higher Education curriculum.

Course Goals

This course is intended to provide the student with advanced knowledge of contemporary issues necessary for a current or aspiring fire chief to succeed in today's public safety environment.

Student Learning Outcomes

- Describe the role of the fire/emergency medical services department as a part of the community government and comprehensive plan.
- Explain the importance of a good working relationship with public officials and the community as a whole.
- Identify local, state, and national organizations that will be beneficial to your department.

- Assess ways to create a positive climate for change and introduce new ideas within the organization.
- Describe how an organization can respond to current or emerging events or trends.
- Explain the benefits of employee involvement in departmental decisions.
- Develop a clear understanding of the national assessment models and their respective approaches to certification.

Instructional Methods

This course is offered in a traditional classroom format involving face-to-face interaction between and among the students and the instructor. In addition, students may participate on-line in real time or via asynchronous (recorded) collaboration. Activities will include reading assignments, lectures, facilitated and open discussions, case studies, on-line discussion boards, and student presentations. Students are required to have ready access to a computer with Internet access.

Course Outline

Week 1

Leadership and Followership

Week 2

Politics and Relationships Persuasion and Influence

Week 3

Personnel Management Labor Relations

Week 4

Budgeting and Resource Management Communication and Public Access

Week 5

Organization and Culture Management Dynamics

Week 6

Decisionmaking Strategies and Methods Building Consensus

Week 7

Policy Development and Implementation Implementing External Mandates

Week 8

Project Management Information Technology

Week 9

Strategic Planning Anticipating Change

Week 10

Operational Planning Standards of Cover

Week 11

Change Management Social and Cultural Considerations

Week 12

Planning for a Sustainable Organization

Week 13

Community Risk Dynamics Risk Assessment and Planning Economic Development and Emergency Planning

Week 14

Professional & Personal Development

Week 15

Final Project Presentations

Week 16

Final Project Presentations

Course Policies

Students are expected to remain up to date with the scheduled lesson plans on a weekly basis. Students will be penalized for the late submission of class assignments or should they fall behind by more than two weeks (outside of emergency or mutually agreed upon circumstances). Each late assignment will be docked 10% for every day it is late. If you miss an exam, due to an excused absence, you will have one week to schedule a make-up during the instructor's office hours. Additionally, each student is expected to attend class and participate in the classroom debates. If you have more than 3 unexcused absences throughout the semester you will lose 10% of your final grade.

Students are expected to observe academic honesty. Dishonest practices including giving or receiving assistance in any manner or form during an examination, unauthorized possession of exam questions, and plagiarism (willfully presenting another person's writings, opinions or thoughts as one's own, without proper credit and documentation) will not be tolerated.

Violations of the UAF Student Code of Conduct will be referred to the appropriate authority for possible disciplinary actions including removal of violator from this course.

Evaluation

20% Case Study #1 and #2 Research Paper and Presentation (200 points): Each student will conduct two case study analyses and develop papers and presentations based on a selected case study from the list provided. The paper will consist of a double spaced, 3-5 page paper not including the cover page. The presentation will be between 7-10 minutes in length and consist of no more than 12 slides.

20% Tests (300 points): There will be 2 tests given throughout the semester. Each test will be worth 150 points and have a combination of multiple choice, true/false, and essay questions.

10% Participation (100 points): Each student is expected to attend class and participate in the classroom debates. If you have more than 3 unexcused absences throughout the semester you will lose 10% of your final grade.

10% Student led discussions, Small group activities (100 points): Participation is important in this class. Student led discussions will be assigned and conducted on a weekly basis. There will also be small group activities used to supplement the discussions through the use of group/individual research and analysis.

30% Final Project (300 points): Individuals (assigned in week 4) are to develop and deliver, through independent research, a final paper and and presentation. The paper, which will be developed in consultation with the instructor, needs to be between 8 and 10 pages in length with an accompanying presentation (between 10 to 15 minutes in length). This project will be due in week 13 to provide the necessary time for presentations. More information will be provided during week 4.

Please note the following breakdown in points:

Tests	300
Case Studies	200
Participation	100
Discussion and Activities	100
Final Project	300
Total	1000

A= 90-100% (900-1000 points)

B= 80-89% (800-899 points)

C= 70-79% (700-799 points)

D= 60-69% (600-699 points)

F= 59 % or less (599 points or less)

Support Services

3

Students are encouraged to utilize the UAF Writing Center in 801 Gruening (Phone # 474-5314) as needed to assist in the development and refinement of their written products. Students are also encouraged to use the UAF Speaking Center for coaching and practice. The Center is located in 507 Gruening. Call 474-5470 for Speaking Center hours and to schedule an appointment. Please contact me as required should you need to contact other subject matter support services relevant to the development of your leadership or class projects/topics.

Disabilities Services

Students with learning or other disabilities who may need classroom accommodations are encouraged to make an appointment with the Office of Disability Services (Phone # 474-7043). Please inform me of your needs and if I need to meet with the Office of Disability Services to provide the appropriate accommodations to assist you in meeting the goals of the course.