



# Faculty Forum – March 2013

Presented by:

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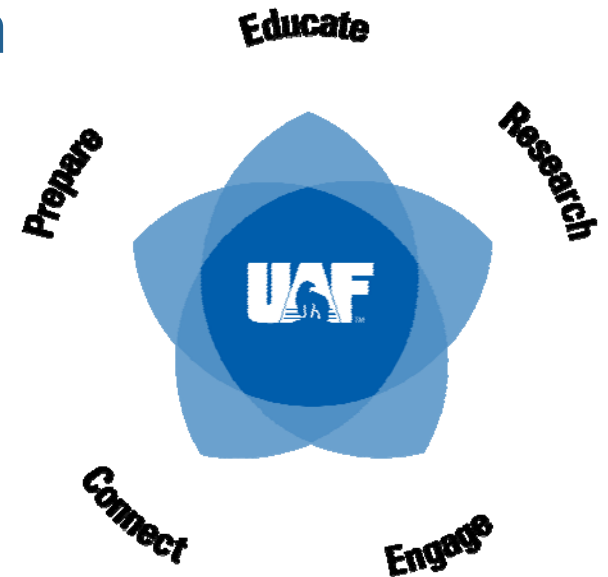
Raaj Kurapati, AVC Financial Services

# UNAC Faculty Forum

- What are the basics of UAF's Finances & Budgeting Processes?
- How do Environmental, Legislative, and Board of Regents actions and atmospheric effects affect UAF's decision-making process?
- What is the decision-making process that sets UAF priorities & resources allocation decisions?
- What assumptions & financial projections result from environmental influences?
- In light of the environment, how do faculty, staff and executive actions enable UAF to reach its vision?

# Reaching UAF's Vision

- High Quality Academics
- Engineering excellence
- Biomedical & climate change research
- Accounting in 90<sup>th</sup> percentile
- Honors & undergraduate research
- Arts - Humanities - Citizenship
- Veterinary Medicine
- K-12 Partnerships
- Infrastructure needs
  - Cogen Heat & Power
  - Engineering
  - Student facilities





# Emphasis on Students

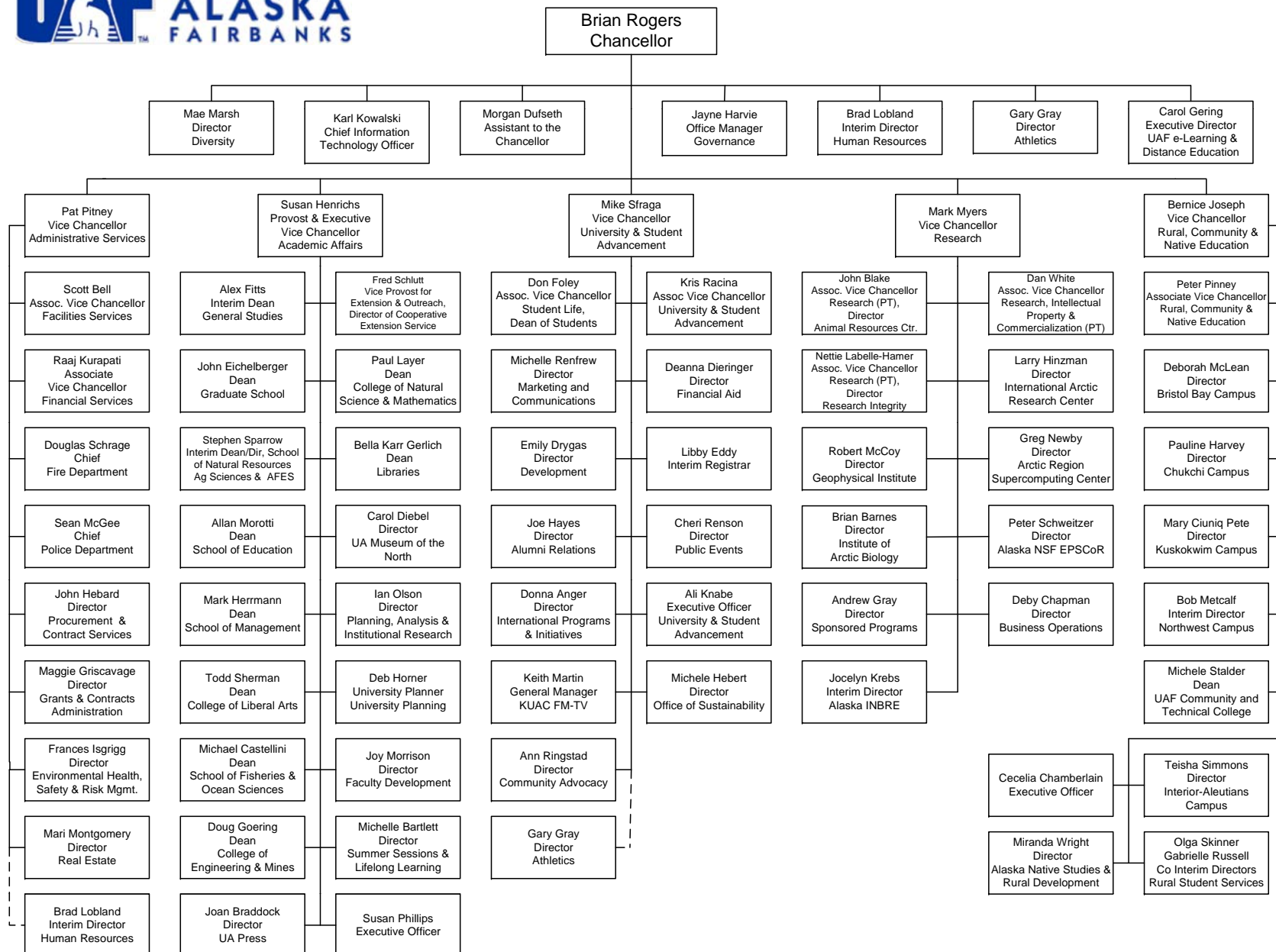
- Revitalizing core curriculum
- Making transferability of credits seamless
  - 114,000 credits into UAF for 2,589 students
  - All UAA & UAS general education requirement courses transfer & satisfy UAF core requirements
- Comprehensive advising is getting results
- E-learning re-organized in 2012
- Designated a Military Friendly campus
- Transforming the UAF campus experience

# UAF Finances & Budgeting Process

- Review Revenue & Expense Finance Categories
  - Restricted, Unrestricted, Designated, Auxiliary
  - State Appropriations, University Receipt Authority
  - Tuition, Federal, State, Capital, etc...
  - Compensation, Travel, Equipment, Debt
  - Fixed Costs, Other
- Discuss Budget & Resource Allocation Decisions & Processes/Influences
  - State, Federal, BOR, UAF
- UAF Financial Trends

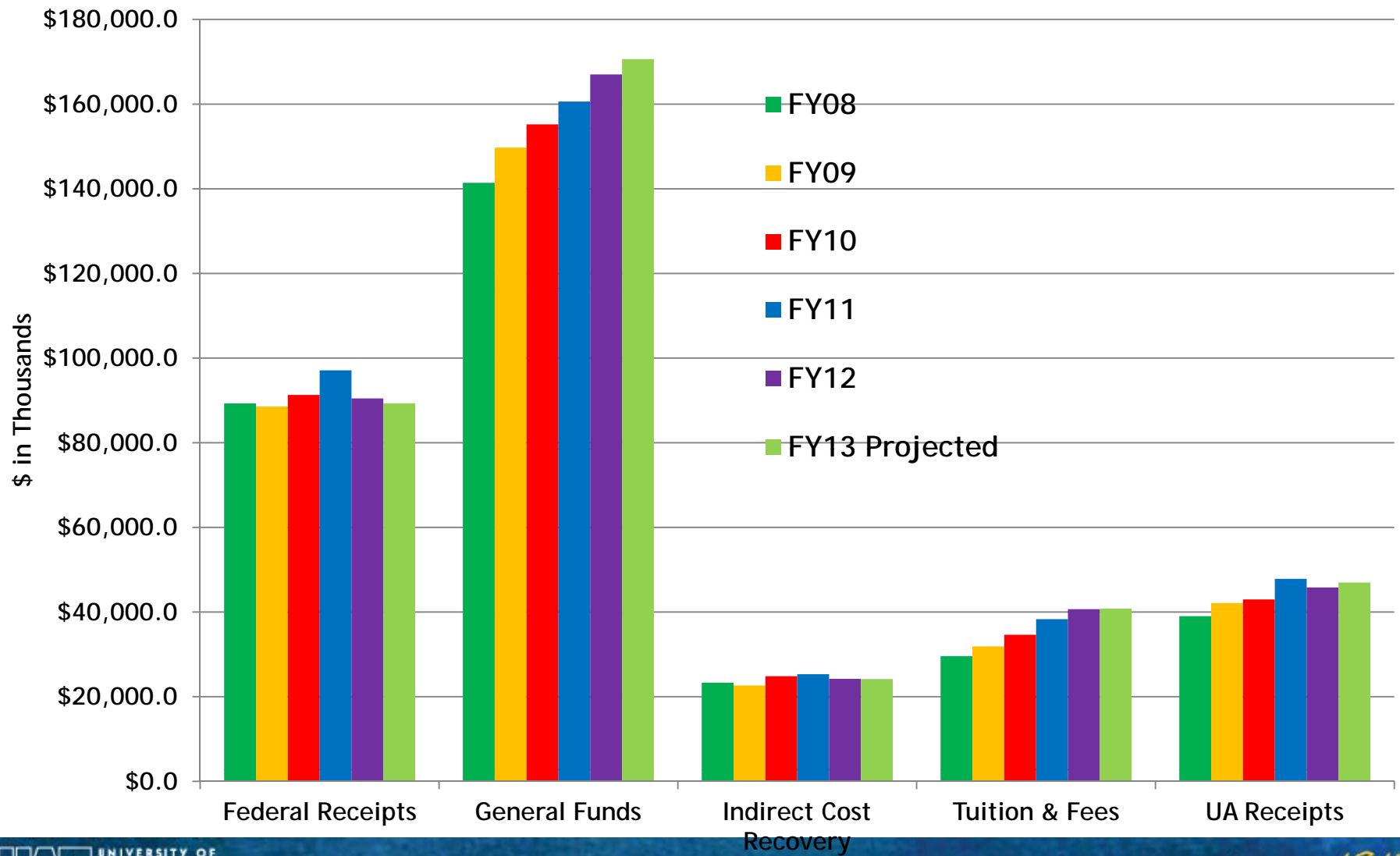
# Resource Allocations & Conditions

- Federal environment
  - Sequestration
- State environment
  - Oil Dependence
  - Demographics
- Board of Regents & Statewide Direction Initiatives (SDI)
- State funding process
- UAF relative to peer institutions
- UAF's budget allocation and reallocation/strategic investment processes - P&BC, cabinet, Chancellor
- UAF's school/college/institute/division impact



# Annual Revenue Growth Rate

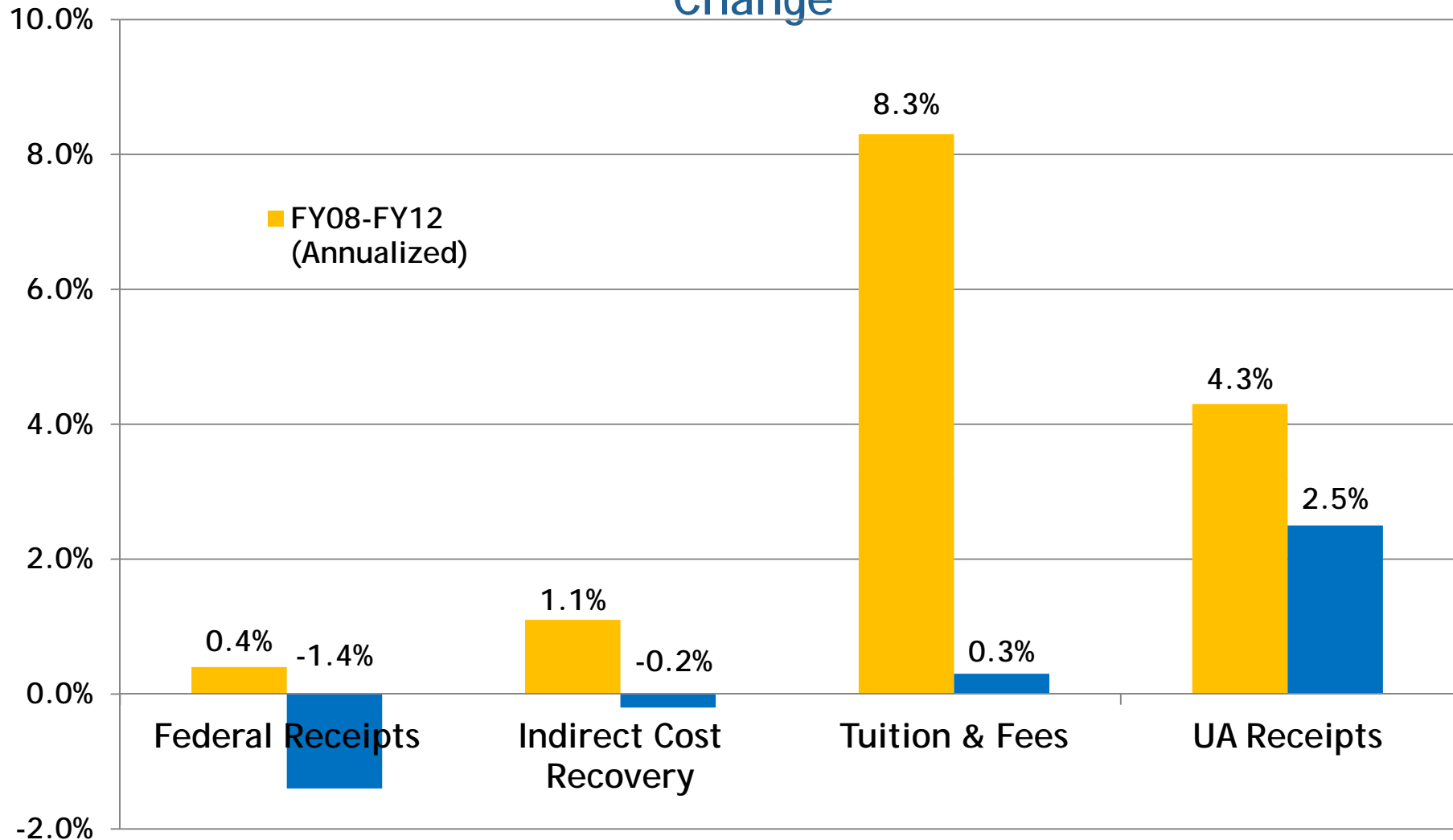
## FY08-FY12 Annual Change & FY13 Projected Growth





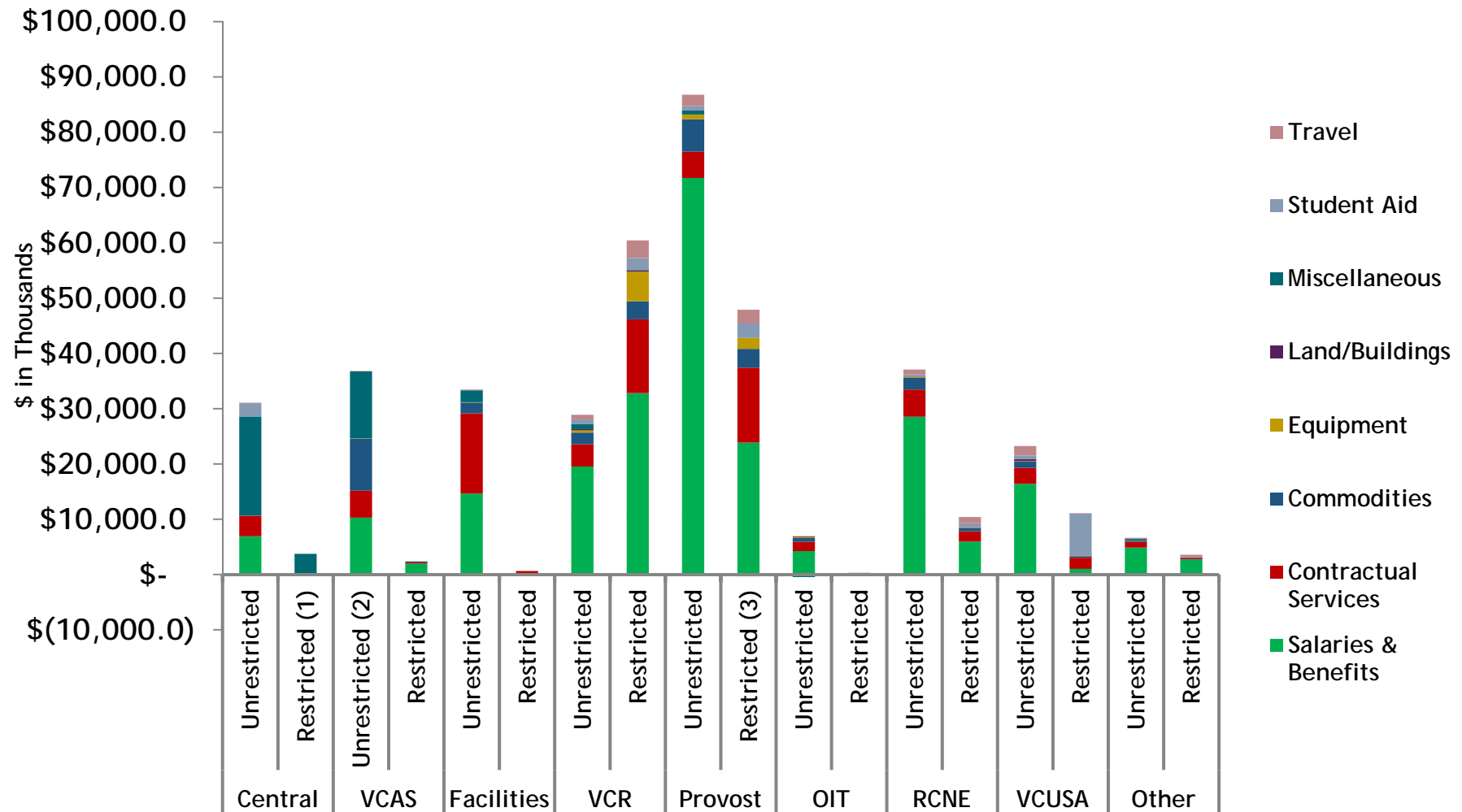
# UAF Earned Revenue

FY08-FY12 Annualized Compared to Projected FY12-FY13  
Change



# Expenditures by Unit (FY12 Actuals)

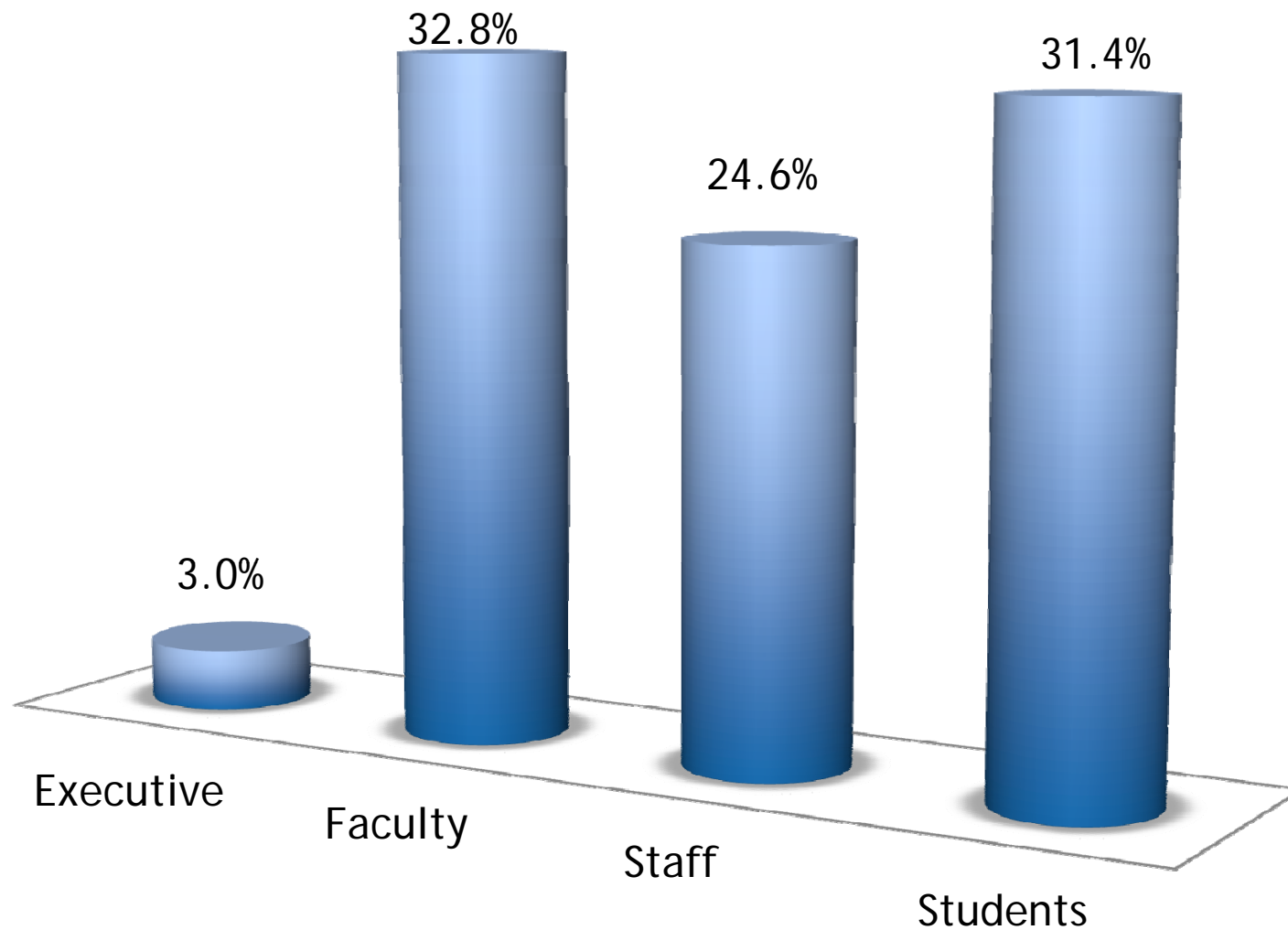
## Restricted vs. Unrestricted



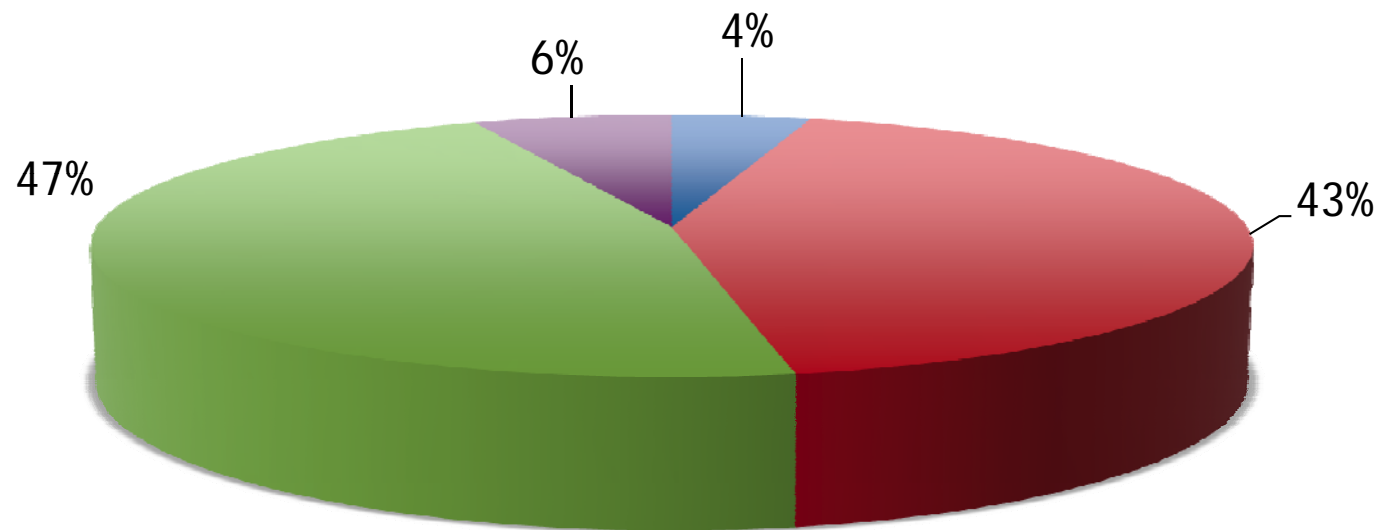
(1) Central Restricted includes a \$3,741.3 outlay to support student aid.

(2) VCAS Unrestricted includes a \$12,587.1 outlay as a utility payment(s) reflected in miscellaneous.

## Unrestricted Salary Expenditures Trend FY07-FY12



# FY12 Unrestricted Salary Expenditures



■ Executive ■ Faculty ■ Staff ■ Students

# Assumptions & Projections

FY14-FY16

Possible Funding Scenarios	Best			Moderate			Worst		
	FY14	FY15	FY16	FY14	FY15	FY16	FY14	FY15	FY16
Federal	0%	1%	2%	-2%	-2%	0%	-5%	-5%	-2%
State	6%	4%	6%	5%	2.5%	2.5%	1.5%	1.5%	1.5%
Tuition	2%	2%	2%	1%	1%	1%	0%	-1%	-1%
Other	2%	2%	2%	2%	2%	2%	2%	2%	2%
Compensation	3%	3%	3%	3%	3%	3%	3%	3%	3%
Debt	15%	0%	0%	15%	0%	0%	15%	0%	0%
Utilities	15%	14%	10%	15%	14%	10%	15%	14%	10%
Equip/Travel/Other	2.2%	2.2%	2.2%	2.2%	2.2%	2.2%	2.2%	2.2%	2.2%



# Active Management

What Faculty, Staff and Leadership can do...

- Streamline existing processes to hold down costs
- Find ways to generate additional revenue from non-general fund resources
- Pursue new models for resource management including public-private partnerships (P3) to address housing, dining, and other student facility and service functions
- Strategically reinvest internal resources to high priority programs that align with UAF's Strategic Plan, core themes and the UA SDI
- Regular ongoing academic planning & program review
- Review and manage administrative and academic staff support levels (Admin-Support Review Effort)

# UAF FY14 Budget Updates

- The House passed an operating budget substantially reduced from the Governor's budget.
- The Senate finance committee has Included all of the Governors UA budget items, additional fixed cost items, and some program funding.

# UAF FY14 Program Requests

- Veterinary Medicine program in partnership with CSU
- Office of Intellectual Property & Commercialization
- Comprehensive advising - community campuses
- Enhancing E-Learning
- Nursing faculty at Bristol Bay
- STEM capacity in General Chemistry
- Accountants for Alaska
- Construction trades & tribal management
- Sustaining critical operations
  - UA Press & High Performance Computing

# UAF FY14 Capital Requests

- Deferred Maintenance, R&R
- Engineering building completion
  - CoGen Heat & Power Plant
  - Research & Development for Alaska
    - Energy technology testing & development solutions
    - Arctic oil spill response
    - Researching Alaska's Chinook salmon population decline
    - Enhance Alaska's mapping resources

# Identified Internal Program Needs FY14-FY16

(not inclusive & not in priority order)

- High Performance Computing
- IARC North by 2020
- NASA EPSCoR
- Development/Alumni
- SIREN Match
- R/V Sikuliaq
- Chemistry
- Psychology PhD
- OIPC
- CANHR Match
- INBRE



# Identified Internal Program Needs FY14-FY16

(not inclusive & not in priority order)

- Planning & Budget Committee
  - Structure & guidance
- Unit critical needs & plans for FY14
- FY15 legislative budget request preparation
- Infrastructure needs
  - Deferred maintenance
  - New facility operations
  - Debt Service
  - Utilities



# FY14 Planning Expectations

- 2% tuition increase
- Enrollment flat or declining
- Strategic Reallocation & Investment
  - Clear link to UAF Core Themes & Strategic Plan; alignment with UA SDI
- Federal funding reduced
- ICR expected to remain flat or down
- Salary & benefit increases
- Process improvement
  - Pre-Recruitment, Grant Post-Award Mgmt, Travel, Procurement, Marketing & Communications Intake & Workflow, Sikuliaq Recharge Operations
  - New facilitators April 2013

# Fairbanks Campus then and now



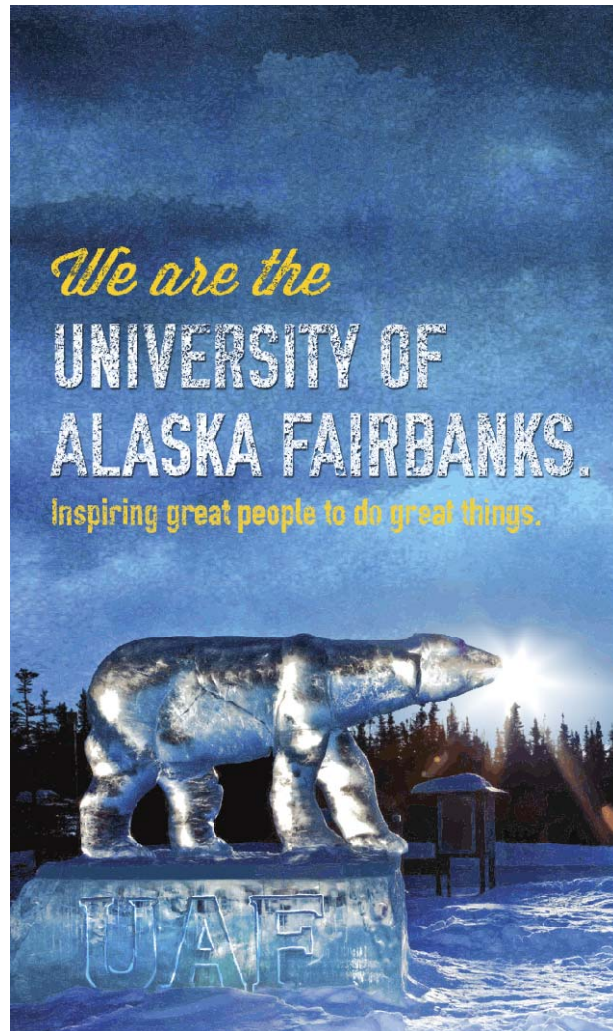
### Aerial Photo of Fairbanks Campus, circa 1929



**Aerial Photo of Fairbanks Campus, circa 2012**



# Inspiring great things



# Discussion